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# Natural Infrastructure Management



**U.S. AIR FORCE**

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# Agenda

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- Natural Infrastructure Management (NIM) History and Concepts
- Benefits of NIM
- Conducting the Natural Infrastructure Assessment (NIA)
- NIM-Environmental Management System (EMS)-Asset Management (AM) Integration



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# Air Force NIM History

- 2001 {
  - Encroachment national issue, Congressional demand for quantification
  - New focus on managing resources to operational requirements
  - Environmental transformation principles defined by SAF/IEE
- 2002 {
  - Resource Capability Framework developed by SAF/IEE
  - Framework shared with XO, XP, XI, IL, OSD, military services, Congress
  - XO embraces concept, suggests pilot at Shaw AFB
- 2003 {
  - Resource Capability developed
  - Resource Capability pilot tests (ACC, AETC)
- 2004 {
  - Refinements, further development, additional coordination and interest
  - Additional pilot tests at ANG, USAFE completed
  - RC applied to all ACC bases, airspace, ranges
  - New policies to holistically manage natural infrastructure, AFPD 90-8
  - XO/XP/IL/IE IPT formed to develop implementation guidance for policies
  - Resource valuation initial exercises (Eglin)
  - Resource Valuation inventory for Avon Park AFR and Poinsett Range



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# Air Force NIM History (continued)

- |      |  |
|------|--|
| 2005 | <ul style="list-style-type: none"><li>▪ Application of RC completed at AETC installations</li><li>▪ Application of RC and RV completed at AFSOC installations</li></ul>                                    |
| 2006 | <ul style="list-style-type: none"><li>▪ Transformation from RC to NIA</li><li>▪ Application of the NIA in progress for PACAF installations</li><li>▪ Application of the NIA to AMC installations</li></ul> |
| 2007 | <ul style="list-style-type: none"><li>▪ Application of NIA at AMC Installations Completed</li><li>▪ Application of NIA at AFSPC Installations</li></ul>  |
| 2008 | <ul style="list-style-type: none"><li>▪ NIA Guide Released by USAF Jan 08</li><li>▪ ACC NIA Updates</li><li>▪ PACAF NIA Updates</li></ul>  |
| 2009 | <ul style="list-style-type: none"><li>▪ AFDW NIA Updates</li><li>▪ ANG NIA Updates</li></ul>   |



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# Policy Letter and NIA Guide



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON, DC

JAN 29 2008

MEMORANDUM FOR ALMAJCOM-DRU/CV  
NGB/CF

SUBJECT: Air Force Natural Infrastructure Management Policy

References: (a) Defense Installations Strategic Plan, 2004  
(b) DoD Directive 4715.1E, "Environment, Safety, and Occupational Health (ESOH)",  
19 Mar 2005  
(c) 2007 USAF Posture Statement  
(d) Air Force Policy Directive 90-8, Environmental, Safety and Occupational Health  
Program, 1 Sep 2004

This memo conveys the long range Air Force vision for Natural Infrastructure Management (NIM) and institutes preliminary steps for implementation. AFI 32-7001, *Environmental Quality Program*, currently in official coordination, will formally establish NIM requirements.

In order to sustain operational capability at our installations and ranges, the Air Force needs to maintain an adequate supply of air & space, land, and water resources (i.e., natural infrastructure) to test, train, and perform our diverse missions. Physical resource limitations, increasing local competition for those resources, regulatory restrictions, and other encroachment pressures are increasingly straining our ability to maintain access to the natural infrastructure (NI) necessary to meet current and emerging mission requirements. Presently, many of our installations employ workarounds, accommodate inefficiencies, and/or incur added costs to accomplish their daily Air Force missions. Consequently, we must take an objective look at the causes of these mission impacts to determine if there are feasible solutions to prevent further degradation of (or enhance) our mission capability.

Paraphrasing from the Defense Installations Strategic Plan, we must sustain, restore and modernize our installation assets to ensure availability, when and where needed, with the relevant capabilities and capacities necessary to effectively and efficiently support the 21<sup>st</sup> century Air Force. Integral to meeting this goal, we must focus our NIM efforts to preserve operational capabilities while balancing the needs of the environment and surrounding communities. NIM establishes the construct under which we will do just that.

NIM institutes a holistic, asset management approach that links all organizations that control NI assets (e.g., airspace, frequency spectrum, land training areas, etc.) and focuses management actions toward one common goal...mission sustainment. It integrates associated operational and environmental information to provide decision makers with a more complete and relevant sight picture regarding current operational opportunities and deficiencies, their impacts, and how conditions are expected to change in the future. At the installation and MAJCOM levels, this process will assist in identifying and prioritizing initiatives to address mission inefficiencies and encroachment, and leverage excess capacities for mission growth. Additionally, at the Air Staff and DOD levels, when combined with similar data from other commands and Services, it will enable

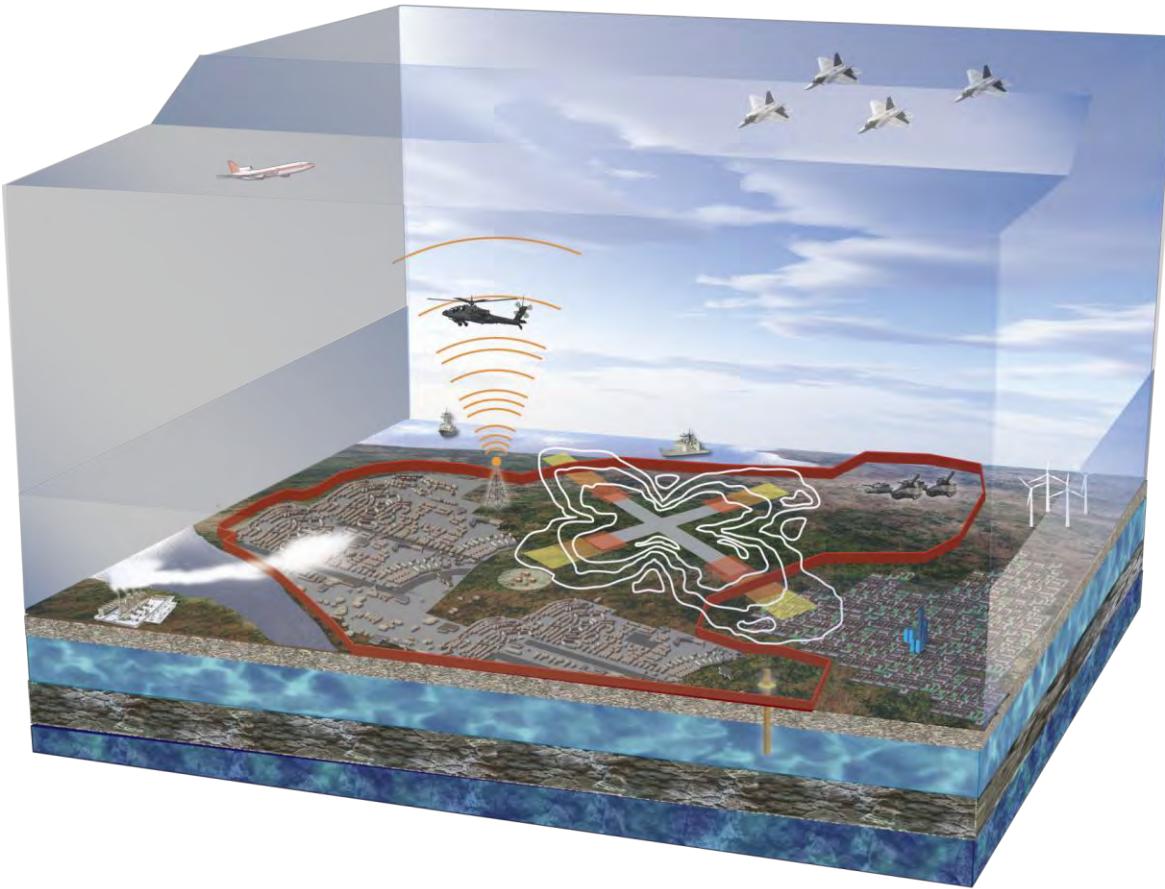
## UNITED STATES AIR FORCE NATURAL INFRASTRUCTURE ASSESSMENT GUIDE

FINAL – JANUARY 2008



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# AF Natural Infrastructure



## ELEMENTS OF NATURAL INFRASTRUCTURE

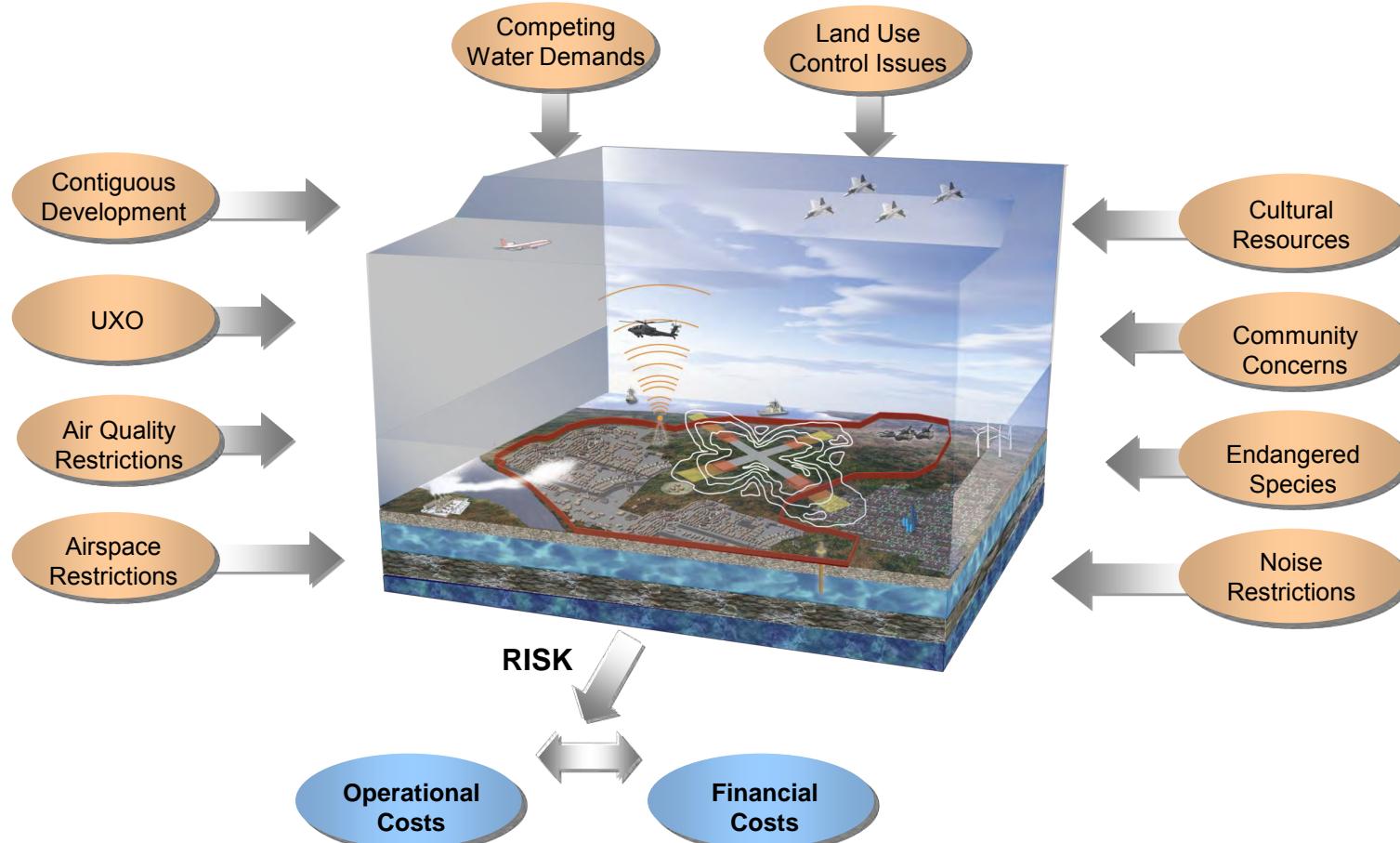
- Airspace
- Air Quality
- Water Supply
- Water Discharge
- Land
- Frequency Spectrum
- Energy
- Waste

*“Sustain, Restore, and Modernize”*



# Sources of NI Encroachment

Encroachment → Degradation and/or Denial of Access to a Resource that Results from Competition (Internal or External) for that Resource





# NIM Concepts

- Focus Management on Sustaining NI for the Mission and Future Generations
  - Air, Land, Water, Energy, Waste
- Manage NI as a Group of Assets
- Set Goals to Prevent Encroachment Based on Mission Requirements



# NIM Benefits

- Provides Leadership Complete Picture of the Ability of the NI to Support:
  - Current Mission
  - Future Mission Changes
- Enhances Decision Making Necessary to Address Deficiencies and Opportunities for Growth
- Improves Bed-down Process
- Encroachment Trend Monitoring/Analysis
- Congressional Reporting



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# Natural Infrastructure Assessment

- Establish NI quantities, conditions, and capacities
- Assess the ability of NI assets to meet current mission needs
- Provide baseline knowledge for:
  - Future basing actions and NI asset requirements
  - Making decisions to better manage NI
  - Risk management actions, sustaining needed infrastructure, and preventing encroachment
  - Determining availability of key NI



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# Natural Infrastructure Assessment

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- NIA conducted via Cross Functional Team
- Annual Update
- Living Document
- NIA Tool
- NIM Community of Practice



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# NIA Tool

Standardized NIA Data Collection and Analysis “tool”

- AF NIA Spreadsheet – Air & Space, Land, Water
- NIA Supplemental Spreadsheet – Waste and Energy

N-Ratings are Based on Embedded Calculations Using Entered Data

|                                |  |                    |             |                               |  |  |
|--------------------------------|--|--------------------|-------------|-------------------------------|--|--|
|                                | <b>NATURAL INFRASTRUCTURE ASSESSMENT</b> |                    |             |                               |  |  |
| <b>UNITED STATES AIR FORCE</b> |  |                    |             |                               |  |  |
| <b>BASE INFORMATION</b>        |  |                    |             |                               |  |  |
| <u>Installation:</u>           |  |                    |             |                               |  |  |
| <u>Assessment Date:</u>        |  |                    |             |                               |  |  |
| <u>POC Name:</u>               |  |                    |             |                               |  |  |
| <u>POC Phone Number:</u>       |  |                    |             |                               |  |  |
| <u>AIRSPACE</u>                | <u>AIR QUALITY</u>                       | <u>RF SPECTRUM</u> | <u>LAND</u> | <u>WATER SUPPLY-DISCHARGE</u> |  |  |



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# N-Ratings

**N-0** – Resource is capable of fully supporting the current mission of assigned units, organizations, and tenants with no work-arounds and offers additional capacity to meet potential future mission.

**N-1** – Resource is capable of supporting the current mission of assigned units, organizations, and tenants with no work-arounds.

**N-2** – Resource is capable of supporting the current mission of assigned units, organizations, and tenants with minimal work-arounds.

**N-3** – Resource capability presents a challenge for supporting the current mission of assigned units, organizations, and tenants due to moderate work-arounds.

**N-4** – Resource capability presents significant challenges for supporting the current mission of assigned units, organizations, and tenants due to significant work-arounds.



# Airspace

## Airspace Measures

- **Airfield Accessible Volume**
  - Measures volume and restrictions with the TCA (Class D)
- **Military Airspace Accessible Volume**
  - Measures volume and restrictions with SUA
    - MOA's, Warning Areas, Restricted Areas
- **Distance**
  - Measures the distance traveled to training areas



# Land

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## Military Land – Test and Training Areas (TTA)

- TTA Mission Req. – Area
- TTA Mission Req. – Time
- Time Access Denied to TTA

## Non-Military Land – Data Collection

- QD Arcs, Weapon Danger Zones, Firing Safety Zones
- AICUZ



# Non-Military Land

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## Data collection for QD Arcs, Weapon Danger Zones, and Firing Safety Fans

- Determine if any acreage extends off base
- Controlling mechanisms implemented by the community
  - Easements, zoning, etc.

## AICUZ

- Acreage zone incompatible
- Controlling mechanisms implemented by community



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# Water

## Water Supply

- Water Supply Source (Avg/Peak)
  - Compares water supply with average and peak water demand including fire demand
- Water Distribution System (Avg/Peak)
  - Compares the capacity of the water distribution system with average and peak water demand including fire demand
- Water Supply Quality
  - Determine if primary and secondary drinking water standards are met



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# Water

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## Water Discharge

- Storm Water Discharge Capacity (Avg/Peak)
- Storm Water Discharge Quality
- Storm Water Receiving Body Quality  
(current/future)
- Wastewater Discharge Capacity (Avg/Peak)
- Wastewater Discharge Quality
- Wastewater Receiving Body Quality



# Waste Measures

## On-Site Solid Waste Capacity

- Calculates the number of years remaining for disposal in an existing on-site landfill

## Off-Site Solid Waste Availability

- Assesses the out-year availability to receive solid waste off-site within the region

## Hazardous Waste Disposal Cost

- Compares the cost per ton of hazardous waste to the avg cost per ton for disposal

## Diversion Rate

- Measures the success of the installation in achieving its annual diversion rate goal



# Energy Measures

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## Fuel Throughput

- Ability of fuel systems to deliver the required gallons per day to meet mission needs

## Fuel Storage

- Evaluates the volume of fuel storage available to meet the throughput demand for 7 days

## System Capacity vs. Average Usage

- Evaluates capacity of energy supply system to meet average demand



# Energy Measures Cont'd

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## System Capacity vs. Peak Usage

- Compares energy supply against demand in most constrained month

## Days Restricted

- Quantifies the number of days restrictions of the energy supply

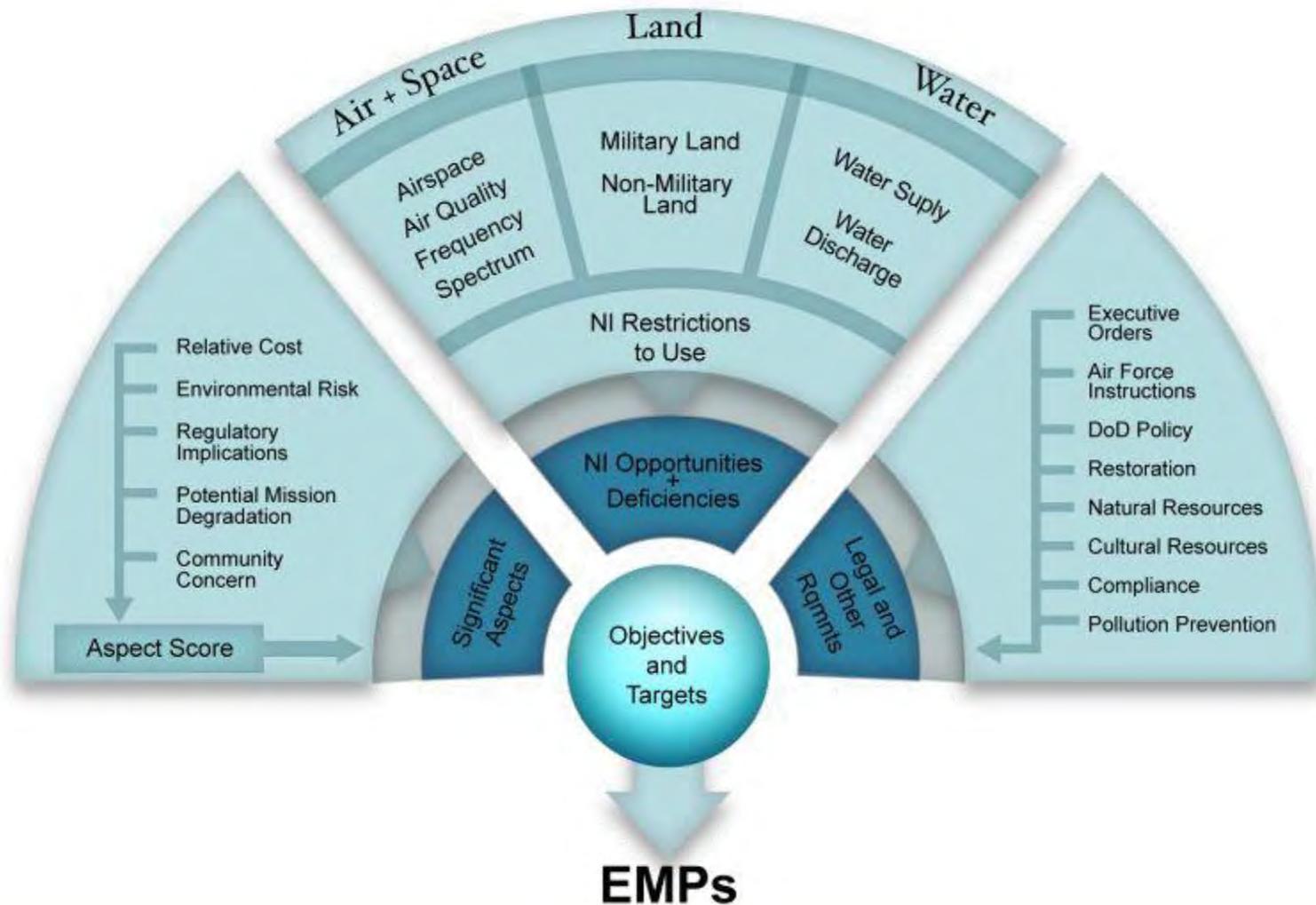
## Blackouts/Brownouts

- Captures the number blackout/brownout occurrences per year



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# NIM/EMS/AM Integration





# NIM/EMS/AM Integration

NIA results used to set objectives and targets in EMS

## EXAMPLES:

- Objective: Reduce energy consumption
- Target: Reduce energy consumption by 3% by 2011
  - NIA energy measure to track electrical supply
  
- Objective: Reduce water consumption
- Target: Reduce water consumption by 5% by 2010
  - NIA water supply measure to track water usage



# NIM/EMS/AM Integration

## Draft NI Asset Management Plan (AMP)

- Preservation of airspace
- Acquisition of additional land that is required to meet the identified future requirements of the base
- Management of:
  - Encroachment and natural infrastructure impacts
  - Natural water resources (other than those related to the water supply and wastewater activities)
  - Threatened and endangered flora
  - Restoration (natural resource damage, erosion management, etc)



# Sustainability

## Executive Order 13423

- Use NIM to Measure Environmental Goals

## Blueprint for Sustainability

- Energy Efficiency
- Recycling
- Pollution Reduction
- Reduce Water Consumption
- Reduce Hazardous Waste
- Implement an EMS



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# Questions?